# NOVOGRADAC Journal of Tax Credits

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FORECASTS

COMPLIANCE

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## Opportunity Zones Incentive Delivers Tiny Homes in Flagstaff, Arizona

#### NICK DECICCO, SENIOR WRITER, NOVOGRADAC

A 1.5-acre portion of Kachina Village near Flagstaff, Arizona, proved difficult for real estate development, sitting atop a thick rock bed.

"Some smart developers looked at it before and they couldn't make it work," said Ryan Scott, founder and chief executive officer of Scottsdale, Arizona-based Aspire Fund.

Aspire, a qualified opportunity fund (QOF) focusing primarily in business opportunities in northern Arizona, was able to succeed where others could not. Aspire raised more than \$1 million to fund the purchase and development of homes on the site in the woods.

With tiny homes on top of wheels, Scott was able to deliver a solution that satisfied the challenge.

"Because we had a unique approach where you don't have to have a permanent foundation, we stay on wheels, we didn't have to drill so deeply into the rock," Scott said. "That was one of the hurdles."

Thus far, Aspire has delivered two tiny homes for its Kachina Pines development–a pair of one-bedroom, one-bathroom homes named Wooded Bliss and Ponderosa Peace–that serve as rental properties, with plans for additional tiny homes on the site.

#### Fulfilling the Intent of the OZ

While Aspire was able to provide homes that suited the landscape, a further part of Scott's success was splitting the property into smaller parcels with the tiny-home approach. Scott said that flexibility in the site improvements allowed Aspire to present a proposal for the site that didn't come with a hefty price tag. The risk associated with the rock also made for shy lenders, making the opportunity zones (OZ) route a practical solution.

"Because we're an opportunity zone fund, we were able to come in with all cash and finance on the back end," Scott said. "Others tried to get bridge financing up front."

Scott said the cost for each one of the improved sites is approximately \$170,000 between the costs of the land, improvements as well as the homes themselves.

"If you're renting it for \$150-\$200 a night, that's a nice cap rate," he said.

Scott said he wants to deliver high-quality, reasonably priced, affordable short-, medium- and long-term housing.

Scott said the OZ incentive was key to making the homes and the site a reality.

"It's a perfect example of the OZ program's original intent, to encourage investment in innovative projects that weren't able to be done before," he said.

#### **Key Partnerships**

Scott partnered with Mike Partana from Uncharted Tiny Homes in Phoenix to manufacture the homes.

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"He's a very interesting local shop," Scott said. "He's a little higher end and still small enough that he can be very focused."

Scott said Uncharted was able to custom-design the homes. He partnered with a Flagstaff, Arizona, construction company to do the preparatory work onsite in Kachina Village.

The homes presented a challenge to government officials in Coconino County. Though regulations were unclear, as they often are when new housing innovations hit the market, Scott said county officials encouraged him to push through the uncertainties to make the tiny homes a reality.

"One building department official in Coconino County said, 'Look, Ryan, you're the first to bring these ideas so we've got to get up to speed, but keep pushing us. We'll do our best to keep up," Scott said.

Because the tiny homes sit on wheels, Coconino County treats them as recreational vehicles (RVs), which benefit from recent local regulations that increase flexibility to allow RVs as rentals. Scott said the homes are the first of their kind within the county.

Scott has partnered with KD Prime Properties to manage the homes, operating Wooded Bliss and Ponderosa Peace as rentals. Kathryn Duncan, the designated broker for KD Prime, has worked with Scott for years, managing other properties for him in Sedona, Arizona, and Williams, Arizona. She said she has been on board since Scott first brought the idea of the tiny homes to her.

"After he brought it up, I said, 'this sounds really cool," she said.

KD Prime focuses primarily on short-term rentals, which is Duncan's role with the tiny homes, managing them on-site and providing a bevy of services to guests, from booking to inquiries about tourist attractions and on-site amenities. The homes thrived

during the COVID-19 pandemic, with the average guest booking a three-night stay, she said.

"The good news about tiny homes is they work for everyone," Duncan said. "They're eco-friendly, they're new, they're novel, guests like it. They're booked all the time. Overall, it's a winning concept."

#### **Digital Witness**

The tiny homes are also well-positioned to deal with the aftermath of the COVID-19 pandemic, Scott said. His primary audience is the under-40 crowd of millennials who are increasingly moving toward remote work after the past year.

"This is here to stay," Scott said of the trend toward telecommuting. "More and more people are looking to downsize and/or work remotely."

In future endeavors, Scott said he hopes to be able to deliver homes with more customization to allow work/ life uses at same time such as desk space.

Because he's appealing to a crowd that can be active on social media, Scott said people who stay in the homes have photographed them and showed them off on Instagram.

"People love them," he said. "We designed them to be 'Instagramable' so we encourage people to post about their stay."

Scott said the homes provide the practicality of hotel for a comparable price while offering a locale and privacy in the woods.

"It's a cool thing and it's at the right price," he said.

#### Duncan agreed.

"It's a different experience, but yet I think if you look at reviews, guests feel like it's all-inclusive and they have everything they need," she said. "They're beautiful. They're not rudimentary, they're not rustic. They're beautiful." 🍫

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